



ELFA
INTERNATIONAL
You are the change



**Annual
Report
2025-2026**

About ELFA International

EDUCATION AND LIVELIHOOD FOR ALL

ELFA International is a dedicated Aid and Development organization that operates independently and without bias. We actively engage in areas afflicted by poverty, exclusion, conflict, and disaster. Our focus lies in collaborating closely with marginalized demographics such as youth, women, children, and other vulnerable groups. Through our actions and advocacy, we prioritize meeting their essential needs, enhancing their living standards, and advocating for the preservation of their Economic and Social Dignity and Fundamental Rights. As a Not-For-Profit entity, ELFA International operates without any religious or political affiliations, ensuring our impartiality and commitment to serving humanity. We function as an autonomous association, forging partnerships with like-minded individuals, organizations, and donors who share our values and provide the necessary human and financial resources. Together, we manage projects and execute our social mission, working towards a world where all individuals are treated with dignity, respect, and equality.



MESSAGE FROM THE PRESIDENT



It is with great pride and gratitude that we present the Annual Report for 2025–26 – a year marked by deeper community engagement, expanded outreach, and meaningful impact across Jammu & Kashmir.

During the year, ELFA International continued its commitment to serving vulnerable and underserved communities through focused interventions in education, healthcare, livelihood generation, youth empowerment, Disaster relief & response and disability inclusion. Our initiatives were guided by the principles of dignity, equity, compassion, and inclusive development.

A major highlight of the year was the expansion of our Education Support program, ensuring sustained educational assistance to children from economically disadvantaged backgrounds. In the healthcare sector, ELFA International implemented the SBI Sanjeevani – “Clinic on Wheels” program in the aspirational districts of Baramulla and Kupwara, strengthening access to essential healthcare services in remote communities through mobile medical units. Our livelihood and entrepreneurship programs equipped women and youth with practical skills, economic opportunities, and leadership capabilities, while community initiatives fostered social inclusion, cultural belonging, and collective participation.

These achievements were made possible through the continued support of our donors, partners, volunteers, and well-wishers, as well as the dedication of our team and the trust of the communities we serve. We remain deeply grateful for your partnership and belief in our mission.

As we move forward, ELFA International remains committed to building sustainable and inclusive pathways for development – driven by empathy, strengthened by collaboration, and focused on creating lasting social change. Together, we continue working towards a future where every individual has the opportunity to live with dignity, hope, and equal opportunity.

VISION

Education and Livelihood for All work as catalyst in bringing sustainable change in the lives of underprivileged children, youth and women with life cycle approach of development.

Strategic Intent

MISSION

ELFA International is working to bring positive changes in the lives of Youth, WOMEN, CHILDREN and other vulnerable groups by promoting access to Quality Inclusive Education, Livelihood and Income Generation opportunities, Social and Economic DIGNITY.

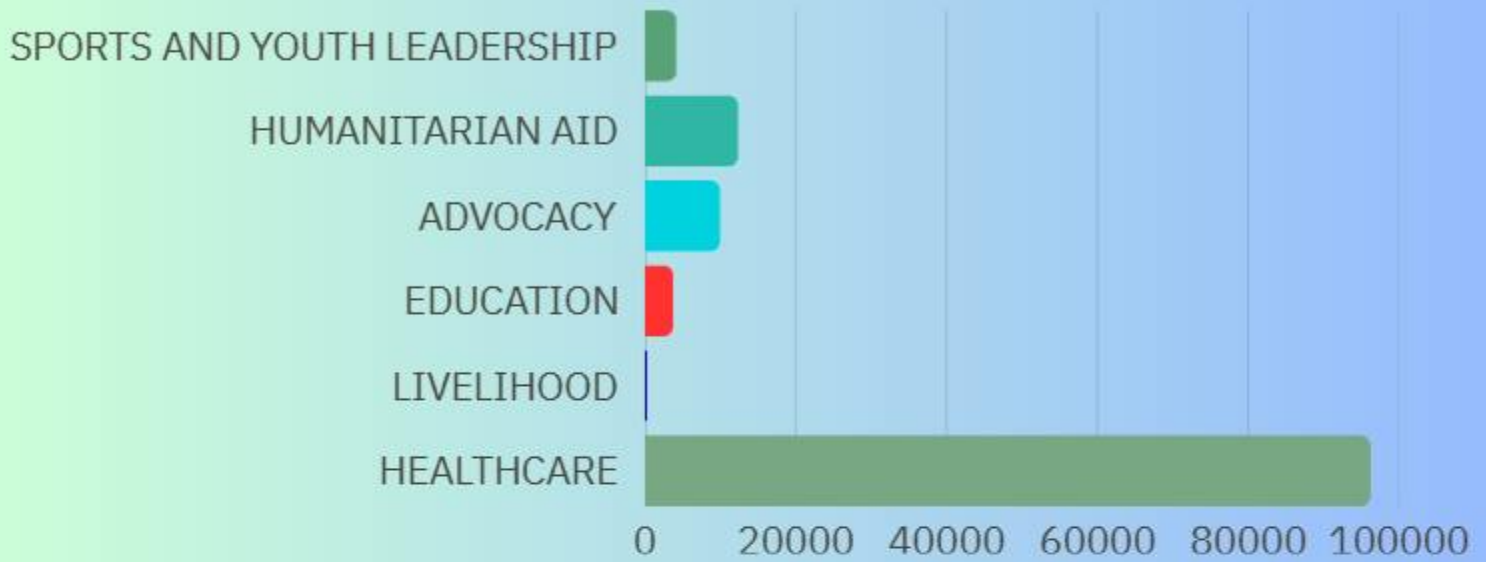
VALUE

We believe that our partners (STAKEHOLDERS) are the most important people for us. We promote and respect honesty, commitment, integrity, constructive criticism, positive work environment & appreciate efforts of every individual & organizations associated with us.

WORKING MODEL

ELFA INTERNATIONAL's theory of change, operational strategy and framework for measuring results are being finalized after discussion with stakeholders and evaluating the end results, This is done by third party evaluators and the progress and impact tracking is carried out with detailed baselines. This is being taken in all fields of action then only the progress report commence.

Beneficiary Covered 2025-2026



| | |
|--------------------------------------|--------------|
| Sports & Youth Leadership | 4200 |
| Humanitarian Aid | 12403 |
| Advocacy | 10000 |
| Education | 3770 |
| Livelihood | 325 |
| Healthcare | 96250 |



EDUCATION

Orphan Education Support



The Orphan Education Support Programme is a focused humanitarian initiative designed to safeguard the educational continuity and well-being of orphaned children across Jammu and Kashmir. Implemented across Srinagar, Budgam, Bandipora, Kupwara, and Baramulla, the programme seeks to ensure that the loss of parental support does not become the loss of a child's future. Combining educational assistance with seasonal support, nutritional aid, caregiver engagement, and documentation facilitation, the program follows a long-term and child-centered approach rooted in dignity, accountability, and continuity.

Orphaned children in Jammu & Kashmir often face overlapping vulnerabilities arising from conflict, accidents, poverty, harsh winters, floods, and fragile livelihoods. These challenges frequently disrupt schooling and deepen social and economic exclusion. In response, the program works to stabilize children's educational journeys while strengthening family resilience and reducing barriers to learning and well-being.

Expansion & Programme Systems

Strengthening Reach and Accountability

In 2025, ELFA International received donor approval to expand the programme from 100 to 200 beneficiaries, extending support to the aspirational districts of Kupwara and Baramulla alongside Srinagar, Budgam, and Bandipora. The expansion reflected growing confidence in ELFA International's implementation capacity and strengthened outreach to children living in high-risk and underserved communities.

A structured process for identification, verification, and profiling was implemented to ensure transparent and equitable inclusion. Children were identified through schools, community networks, and caregiver referrals, while comprehensive profiling captured educational status, household conditions, and documentation needs. This information was integrated into a centralized beneficiary database to support monitoring and timely assistance.

Parent and guardian orientation sessions were conducted to improve awareness regarding educational reimbursement procedures, school attendance, documentation requirements, and child well-being. At the same time, robust systems for financial documentation and receipt verification ensured transparency and compliance. Educational support was successfully disbursed across all four quarters, enabling uninterrupted payment of school-related expenses and reducing financial stress on caregivers.



Holistic Support Intervention beyond Education

Recognizing the severe impact of winter on vulnerable households, ELFA International implemented a targeted winter support intervention during the programme's initial phase. Winter kits comprising warm clothing, blankets, bedding, and other essentials were distributed using internal organizational resources to reduce weather-related hardships and prevent school absenteeism during peak winter months.

Nutritional support also remained an important component of the program, with periodic ration kits distributed to beneficiary families throughout the year. Field engagement highlighted growing nutritional and hygiene needs among adolescents, particularly regarding personal care and sanitation essentials. These observations reinforced the importance of integrating more comprehensive well-being support into future program cycles.

To ensure inclusive celebration during Eid, ELFA International extended festive support through the distribution of gifts for children and essential items for families. The program also assisted caregivers facing challenges related to birth certificates, school records, and other mandatory documentation, helping reduce administrative barriers that could otherwise interrupt educational access and welfare entitlements.



Impact & Way Forward

Education with Dignity and Hope



The Orphan Education Support Programme continues to reflect ELFA International's commitment to ensuring that vulnerable children are supported not only through financial assistance, but through a broader framework of dignity, protection, and opportunity. Through educational support, seasonal interventions, nutrition assistance, caregiver engagement, and administrative facilitation, the programme has helped strengthen educational continuity for orphaned children across multiple districts of Kashmir.

The expansion from 100 to 200 beneficiaries marked a significant milestone in the programme's growth and demonstrated the importance of integrated and accountable child-centered interventions in underserved communities. Experiences from the field have further highlighted the need for stronger psychosocial support, enhanced nutrition and hygiene assistance, and climate-responsive educational interventions for vulnerable children.

Moving forward, ELFA International remains committed to strengthening outreach, deepening support systems, and ensuring that orphaned children are empowered through education, resilience, dignity, and hope for a more secure future.

Education Support for Poor

The Education Support for Poor (EFP) Programme continued throughout 2025 with the objective of ensuring uninterrupted access to quality education for children from economically vulnerable households across Jammu and Kashmir. During the reporting period, the programme further strengthened its operational systems, institutional processes, and accountability mechanisms to enhance program effectiveness and outreach.


The programme supports children from low-income families enrolled in private educational institutions through a reimbursement-based assistance model covering school fees, uniforms, stationery, and other essential educational expenses. The initiative addresses key barriers affecting educational continuity, including household financial instability, seasonal income disruption, administrative limitations, and documentation-related challenges.

In addition to financial assistance, the programme adopted a holistic implementation approach focused on strengthening family awareness, facilitating administrative compliance, and improving access to essential educational documentation.

Through this integrated support framework, the programme continued to safeguard educational continuity and reduce dropout risks among marginalized children during 2025.



Programme Implementation & Operational Systems



During the 2025 reporting period, the Education Support for Poor (EFP) Programme supported 70 students from economically vulnerable households across operational areas. Financial assistance was disbursed systematically throughout all four quarters to ensure uninterrupted educational access and minimize fee-related disruptions.

The programme maintained a structured verification and centralized database management system to ensure transparency, accountability, and compliance with organizational standards. All reimbursement claims and educational expense records underwent systematic verification and digital documentation, enabling effective monitoring of beneficiary data and programme performance.

Regular internal reviews and reconciliation processes further strengthened operational efficiency and financial governance throughout programme implementation.

The programme also addressed administrative and legal documentation challenges affecting vulnerable families by providing guidance and facilitation support for obtaining, correcting, and digitizing essential educational and legal records required for school admissions and academic verification.

In addition, active coordination with Mohallah Committees, local stakeholders, and child protection support systems strengthened community-based support mechanisms and improved localized assistance for beneficiary children and families.

OPERATIONAL CHALLENGES & SEASONAL SUPPORT

Despite continued programme interventions during 2025, the demand for educational assistance remained significantly higher than the existing programme capacity across operational districts. Many beneficiary households continued to rely on unstable livelihood sources, including daily wage labor, small-scale farming, and informal employment, increasing the risk of educational disruption among school-going children.

The geographical and climatic conditions of Jammu and Kashmir further affected educational continuity, particularly in remote areas facing difficult terrain, harsh winters, and limited digital connectivity. Administrative and documentation-related barriers also continued to impact vulnerable families and delay access to educational services.

Recognizing the impact of severe winter conditions during the Chillai-Kalan period, ELFA International mobilized additional internal resources to provide winter kits and warm clothing to beneficiary children. Although not covered under donor-supported programme components, the intervention was undertaken to reduce winter-related absenteeism and support regular school attendance during extreme weather conditions.

The initiative reflected the organization's broader commitment toward child welfare, educational continuity, and context-responsive humanitarian support for vulnerable communities.



PROGRAMME IMPACT & FUTURE OUTLOOK

Throughout 2025, the Education Support for Poor (EFP) Programme demonstrated a comprehensive and accountable approach toward safeguarding educational continuity for vulnerable children across Jammu and Kashmir. By integrating financial assistance with systematic verification, administrative facilitation, community engagement, and seasonal support interventions, the programme effectively addressed both immediate educational needs and broader structural barriers affecting marginalized families.

The programme contributed significantly toward reducing fee-related educational interruptions, strengthening institutional accountability, and improving operational efficiency through centralized monitoring and verification systems. Community-level coordination with Mohallah Committees and local stakeholders further enhanced program responsiveness and localized support mechanisms for beneficiary families.

Moving forward, ELFA International aims to expand programme outreach, strengthen digital monitoring systems, and enhance support mechanisms to respond more effectively to the evolving educational needs of vulnerable communities.

The Education Support for Poor (EFP) Programme will continue working toward equitable access to education and the protection of children's right to uninterrupted learning across Jammu and Kashmir.



Establishment of Five ICT Labs in Government Schools

During the reporting period from 1 April 2025 to 30 March 2026, ELFA International facilitated the establishment and donation of five ICT (Information & Communication Technology) Labs in Government Schools across Jammu & Kashmir as part of its commitment toward digital inclusion, equitable education, and technology-enabled learning. The initiative aimed to bridge the digital divide affecting students from rural and economically disadvantaged communities who often lack access to computer education and digital learning resources.

The ICT Labs were designed to support computer-assisted learning, digital literacy, and interactive educational practices within government schools. Through access to computers and digital educational content, students were provided opportunities to strengthen their technological awareness, confidence, and foundational digital skills essential for modern education and future employment opportunities.

The intervention complemented ELFA International's broader educational and youth empowerment initiatives including leadership development programs, communication workshops, psychosocial support activities, school awareness campaigns, and community-based educational interventions across Jammu & Kashmir. The initiative was appreciated by school authorities, teachers, students, and local stakeholders for strengthening educational infrastructure and promoting equal access to technology-driven learning opportunities.

"EMPOWERING CLASSROOMS THROUGH DIGITAL LEARNING."





HEALTH CARE

SBI Sanjeevani – Clinic on Wheels



SBI Sanjeevani – Clinic on Wheels initiative, implemented by ELFA International in the frontier districts of Baramulla and Kupwara with the support of SBI Foundation emerged as a critical healthcare intervention in some of the most geographically difficult, climatically vulnerable, and medically underserved regions of North Kashmir. Situated along the Himalayan belt and close to the Line of Control, large parts of these districts are characterized by rugged mountainous terrain, scattered habitations, dense forests, snow-bound villages, and poor road connectivity. During winter months, heavy snowfall, landslides, prolonged cold waves, and road blockades frequently isolate remote communities from urban centres and healthcare institutions for days and sometimes weeks together. In many villages, particularly those located in higher reaches and border belts, access to even basic medical consultation often requires long and costly travel over difficult terrain, placing an immense burden on economically vulnerable households, elderly patients, women, and chronically ill individuals.



It was within this humanitarian and developmental context that the SBI Sanjeevani – Clinic on Wheels project was conceptualized as a decentralized, community-centered healthcare outreach programme designed to take healthcare directly to the doorsteps of marginalized populations. The intervention sought not merely to provide temporary medical relief, but to address deep structural barriers that prevent rural populations from accessing timely and affordable healthcare services. Through specially equipped Mobile Medical Units staffed with qualified doctors, paramedical personnel, pathology laboratory support, and free medicine distribution facilities, the project created an accessible and dependable healthcare mechanism for communities that otherwise remain excluded from regular institutional healthcare systems. The initiative significantly reduced the physical, financial, and psychological burden associated with travelling to distant hospitals and urban health centres, particularly for patients requiring repeated consultations for chronic illnesses such as hypertension, diabetes, respiratory disorders, arthritis, gastrointestinal ailments, and seasonal infections.



The need for such an intervention was especially acute in North Kashmir due to the combined impact of poverty, harsh climatic conditions, dispersed populations, and inadequate availability of doctors in peripheral health institutions. In many remote villages, irregular medical staffing and infrastructural limitations often compel residents to depend on unqualified practitioners, self-medication, or delayed treatment, resulting in worsening health conditions and avoidable complications. The SBI Sanjeevani initiative therefore played a transformative role by strengthening community confidence in professional healthcare systems, promoting early diagnosis and preventive healthcare practices, and encouraging timely medical intervention before illnesses became severe or financially catastrophic for families. The project also addressed the issue of out-of-pocket healthcare expenditure, which remains a major cause of economic distress among rural households, by providing free consultations, diagnostic services, and medicines directly within the communities.

During the reporting period, the project achieved extensive outreach across the target districts, covering nearly 40 villages through approximately 960 Mobile OPD visits. Through these sustained and regular outreach efforts, a total of 21,230 beneficiaries were directly provided healthcare and allied services under the initiative. The Mobile Medical Units effectively functioned as travelling primary healthcare centres, ensuring continuity of care even in areas where healthcare access is frequently disrupted by weather conditions or distance. In addition to curative services, the program placed strong emphasis on preventive healthcare and health literacy. A total of 22 awareness camps were organized under the project, engaging nearly 2,411 participants on issues related to hygiene, disease prevention, maternal and child health, nutrition, sanitation, and the dangers of relying on unqualified medical practitioners. These awareness sessions contributed significantly toward improving health-seeking behaviour and community-level understanding of preventive healthcare practices.



Recognizing the critical importance of diagnostics in effective treatment, the project integrated pathology laboratory services within its outreach framework, enabling nearly 4,743 individuals to access essential diagnostic investigations closer to their homes. This proved particularly important for economically vulnerable patients who would otherwise avoid or delay diagnostic tests due to cost and transportation constraints. Furthermore, to address specialized healthcare requirements in remote areas where specialist consultations are rarely available, the initiative organized 8 specialized health camps that reached approximately 1,702 beneficiaries. These camps enabled communities to access expert medical advice and treatment that would ordinarily require travel to district hospitals or tertiary care institutions.

The project also integrated public health and sanitation awareness within its broader healthcare approach. Under the Swachh Bharat Abhiyan component, 8 sanitation and hygiene awareness activities were conducted, engaging nearly 1,642 participants. These activities emphasized the relationship between environmental hygiene, waste management, safe drinking water, and disease prevention, thereby reinforcing preventive health consciousness at the community level. In geographically fragile and climatically sensitive regions such as North Kashmir, where seasonal diseases and sanitation-related illnesses can spread rapidly, such interventions hold significant long-term public health value.

By combining preventive healthcare, diagnostics, specialized consultations, medicine distribution, sanitation awareness, and sustained community outreach within a mobile healthcare framework, the SBI Sanjeevani – Clinic on Wheels initiative evolved into far more than a medical service delivery mechanism. It became a humanitarian bridge between isolated populations and essential healthcare systems. The project strengthened healthcare accessibility in some of the most difficult terrains of Jammu & Kashmir, enhanced healthcare resilience among rural populations, promoted dignity and trust in professional medical care, and contributed meaningfully toward reducing healthcare inequities in underserved regions of North Kashmir. Through this intervention, thousands of vulnerable individuals who otherwise remain outside the reach of regular healthcare systems were able to receive timely, affordable, and quality medical support within their own communities



Laparoscopic Unit at District Hospital, Ghagwal

ELFA International facilitated the installation and donation of a state-of-the-art laparoscopic surgical unit at District Hospital Ghagwal in Samba district with the support of Sun Pharmaceutical Industries Ltd. under its CSR initiative. The initiative was undertaken to strengthen public healthcare infrastructure and improve access to advanced surgical services in underserved rural and border areas of Jammu & Kashmir. Earlier, patients from remote villages had to travel long distances to Jammu city or private hospitals for minimally invasive surgeries, leading to delayed treatment, increased expenses, and additional hardships for economically vulnerable families.

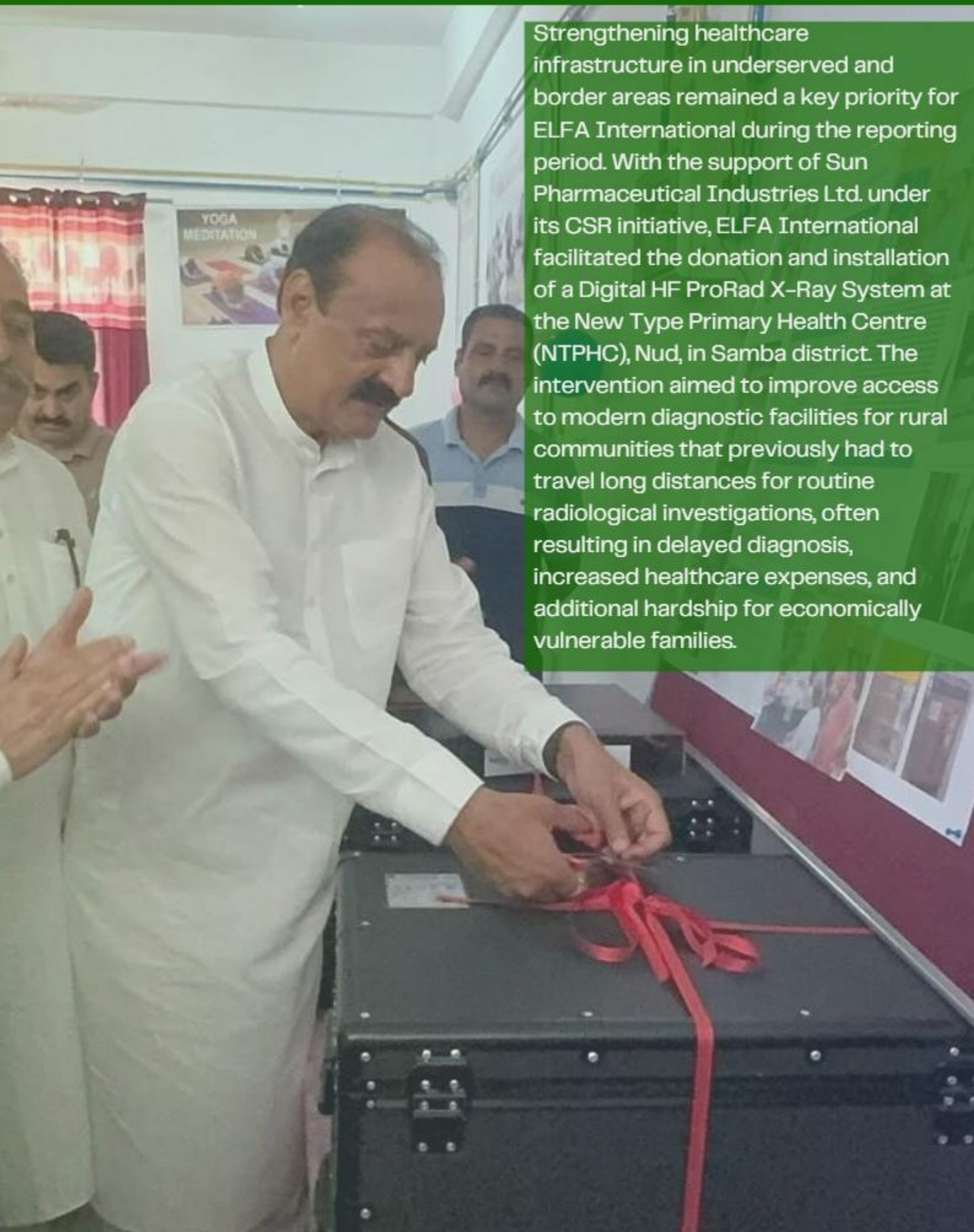
Recognizing these healthcare challenges, ELFA International worked closely with the district administration and health authorities to establish modern laparoscopic facilities at the district level. Laparoscopic surgery is an advanced medical technique that allows procedures to be performed through small incisions using specialized cameras and instruments. Compared to conventional surgeries, it offers reduced postoperative pain, shorter hospitalization, minimal blood loss, lower infection risk, quicker recovery, and faster return to normal life. The newly installed unit is expected to improve the treatment of conditions such as gall bladder diseases, appendicitis, hernias, gynecological disorders, and other abdominal surgical cases.

The formal inauguration of the laparoscopic unit was attended by district officials, healthcare professionals, representatives of Sun Pharma, and ELFA International. The initiative received widespread appreciation for bringing advanced surgical technology to a public healthcare institution serving marginalized communities in border and semi-rural areas. Beyond donating equipment, the project aims to strengthen the public healthcare system by reducing referrals to tertiary hospitals, lowering out-of-pocket medical expenses for poor families, and improving the overall quality of healthcare delivery. It also highlights the importance of collaboration between civil society, the corporate sector, and public institutions in addressing critical healthcare gaps in underserved regions.



Digital HF ProRad X-Ray System

Strengthening healthcare infrastructure in underserved and border areas remained a key priority for ELFA International during the reporting period. With the support of Sun Pharmaceutical Industries Ltd. under its CSR initiative, ELFA International facilitated the donation and installation of a Digital HF ProRad X-Ray System at the New Type Primary Health Centre (NTPHC), Nud, in Samba district. The intervention aimed to improve access to modern diagnostic facilities for rural communities that previously had to travel long distances for routine radiological investigations, often resulting in delayed diagnosis, increased healthcare expenses, and additional hardship for economically vulnerable families.



TB Mukh Abhiyan

Tuberculosis continues to remain a major public health challenge in India, particularly among economically vulnerable populations where poor nutrition, lack of awareness, and limited healthcare access often affect treatment and recovery. Recognizing these challenges, ELFA International actively supported the TB Mukh Poshan Abhiyan in collaboration with the State and District TB Control Society Samba under the National Tuberculosis Elimination program (NTEP). The initiative focused on strengthening community-based support systems for TB patients through nutritional assistance, awareness generation, and public engagement activities.



During the programme, CEO of ELFA International, Mr. Nawab Mehran Khan, donated 50 Nikshay Poshan Kits for tuberculosis patients, which were distributed among beneficiaries by Deputy Commissioner Samba, Mrs. Ayushi Sudan, IAS. The initiative aimed to support vulnerable patients undergoing prolonged TB treatment by addressing nutritional deficiencies that often weaken recovery and affect treatment adherence.

As part of World Tuberculosis Day 2026 observed in Samba district, ELFA International participated in a district-level program organized at the District Administrative Complex, Samba under the leadership of the District Administration and Health Department. The event brought together healthcare professionals, government officials, TB Champions, frontline workers, and civil society representatives to reaffirm the collective commitment towards achieving a TB-free society.

The programme also emphasized awareness generation and stigma reduction through community engagement activities, including a Nukkad Natak performed by the Sargam Group highlighting TB prevention, early diagnosis, treatment adherence, and compassionate community support. Through its participation in the TB Mukh Poshan Abhiyan, ELFA International reaffirmed its commitment to preventive, inclusive, and community-centered healthcare initiatives that strengthen public health systems and support vulnerable populations across Jammu & Kashmir.

Recognition of Leadership and Institutional Trust



During the reporting period 2025–26, Nawab Mehran Khan, Founder & CEO of ELFA International received important institutional recognition through his appointment to key committees related to ethical governance, research oversight, and workplace dignity.

Mr. Khan was appointed as a member of the Research & Ethics Committee associated with Government Medical College Srinagar, reflecting recognition of his contribution to humanitarian development, community engagement, and ethical institutional practices. His inclusion in the committee highlighted the growing importance of civil society participation in strengthening ethical research, transparency, and socially responsible healthcare systems.

During the same period, he was also associated with institutional mechanisms related to the Prevention of Sexual Harassment (POSH) framework, reinforcing his commitment toward gender-sensitive and safe workplace environments. Mr. Khan additionally contributed as a resource person in workshops focusing on organizational behavior, workplace ethics, and prevention of sexual harassment.

These appointments represented a significant recognition of his leadership and further strengthened the credibility of ELFA International as an organization committed to ethical governance, institutional accountability, inclusion, and social justice.



LIVELIHOOD



Cutting & Tailoring

Established with the vision of “Education and Livelihood for All,” ELFA International has consistently worked to strengthen community resilience, youth employability, and women’s economic empowerment across Jammu & Kashmir and adjoining regions. During the reporting period 2025–26, the organization continued its focused interventions in livelihood generation through skill-based, community-driven, and market-linked programs aimed at vulnerable youth and women from economically weaker backgrounds. The year witnessed the strengthening and expansion of three important livelihood initiatives: the Training-cum-Production & Counselling (TCPC) Centre at Samba, the Electrician Training Centre for unemployed youth, and the Women Silai & Livelihood Centre implemented in collaboration with USHA International. These interventions collectively addressed unemployment, gender-based economic exclusion, rural distress, and the growing demand for skilled manpower in both formal and informal sectors.

TCPC Centre, Samba, Jammu

Training-cum-Production Centre

The TCPC Centre at Samba, Jammu was established by ELFA International to address unemployment, low household incomes, and limited livelihood opportunities for women and youth in semi-rural areas of Samba district. The centre aimed to provide skill development, entrepreneurship support, counselling, and production-based livelihood opportunities, especially for women from economically weaker households, widows, and rural youth.



During 2025–26, the centre conducted regular training in tailoring, embroidery, garment production, entrepreneurship, communication skills, and financial literacy. A major achievement was the strengthening of the Sewing Training-cum-Production Centre in collaboration with Sun Pharma and USHA International. Training focused on machine handling, cutting and stitching, garment finishing, market linkage support, and confidence-building. Trainees also engaged in production activities such as stitching school uniforms, household textile products, and customized garments.

The centre provided continuous mentoring and counselling support to help women build confidence, financial independence, and community leadership. Beneficiaries were encouraged to form informal livelihood groups and explore home-based tailoring units and village-level stitching services. The initiative received appreciation from officials, industry representatives, and CSR partners.

The TCPC Centre emerged as an important grassroots livelihood platform, contributing to improved vocational skills, women's economic participation, entrepreneurship awareness, and decentralized livelihood generation. Several trainees started earning through tailoring work within their villages, making the centre a hub of empowerment and socio-economic transformation for marginalized communities.

Electrician Training Centre

Youth Skill Development & Employability Initiative

ELFA International strengthened its Electrician Training Centre during 2025–26 to address youth unemployment and the growing demand for skilled electrical workers in domestic, commercial, and industrial sectors. The initiative focused on equipping unemployed and economically disadvantaged youth with practical technical skills, safety knowledge, and livelihood opportunities.

The centre conducted structured training programs covering domestic wiring, industrial electrical basics, meter installation, electrical safety, equipment repair, troubleshooting, and entrepreneurship orientation. A hands-on learning approach was adopted through live demonstrations, practical exercises, and field-based training. Soft skills, communication, and career guidance sessions were also integrated to improve employability and encourage self-employment.

The program significantly enhanced technical confidence and employability among rural and semi-urban youth. Several trainees began undertaking local electrical repair and wiring assignments independently, while others explored advanced certifications and industrial employment opportunities. The intervention contributed toward promoting self-reliance, skilled manpower development, and sustainable livelihood generation within local communities.



Women Silai Centre

Advancing Women's Livelihoods, Entrepreneurship & Community Leadership



"EMPOWERING SKILLS, TRANSFORMING LIVES."

ELFA International continued its collaboration with USHA International during 2025–26 to empower rural women through the Women Silai Centre under the Usha Silai School model. The initiative aimed to enhance women's livelihood opportunities, entrepreneurship, and leadership by providing structured tailoring and stitching training to economically vulnerable women.

The centre conducted practical training in tailoring, garment construction, embroidery, machine handling, pattern making, financial literacy, and micro-enterprise development. Special focus was placed on developing "master trainers" who could further train women and girls within their communities, creating a sustainable grassroots livelihood network. Participants also received counselling and leadership sessions to build confidence, social participation, and economic independence.

The program significantly improved women's vocational skills, self-confidence, and access to income-generating opportunities. Many beneficiaries started home-based tailoring services and village-level stitching work, while others expressed interest in training additional women in nearby communities. The initiative emerged as an important platform for women's economic and social empowerment, promoting dignity, resilience, and community leadership.



Youth Leadership and Sports

During the reporting period from 1 April 2025 to 31 March 2026, ELFA International significantly strengthened its youth-centered interventions across Jammu & Kashmir through sports engagement, leadership development, communication workshops, gender sensitization programs, and institutional collaborations. Under the leadership of Nawab Mehran Khan, the organization continued to promote youth empowerment as a pathway toward peacebuilding, social inclusion, psychosocial resilience, and community transformation.



ELFA International actively used sports as a platform for youth engagement, discipline, teamwork, and social harmony. During the year, the organization supported football tournaments, cricket matches, volleyball events, and community sports programmes in collaboration with local clubs and educational institutions. Special focus was placed on integrating sports with awareness campaigns on drug abuse prevention, mental health, leadership, and peacebuilding. These activities created safe and positive spaces for youth, particularly those from vulnerable and economically weaker backgrounds, encouraging confidence-building and community participation.

The 12th Dada Sir Knockout Football Tournament, organized by ELFA International, was successfully conducted as a vibrant youth engagement and community sports initiative aimed at promoting talent, discipline, teamwork, and positive social values among young people. The tournament brought together football teams from different areas, creating a spirit of healthy competition and unity while encouraging youth participation in constructive and sports-based activities. Through this initiative, ELFA International continued its commitment towards youth empowerment, social cohesion, and the promotion of sports as a tool for community development and positive change in Jammu & Kashmir.

Workshops on Effective Communication & Leadership

A major focus area during the reporting period was leadership and communication development among students and youth. ELFA International conducted interactive workshops at institutions including University of Jammu and Women's College Srinagar on effective communication, personality development, leadership ethics, emotional intelligence, and public speaking. Sessions facilitated by Nawab Mehran Khan emphasized confidence-building, active listening, interpersonal understanding, and professional communication skills. Students participated in practical exercises and experiential learning activities aimed at strengthening leadership capacities and civic engagement



"Inspiring Youth, Building Futures."



POSH Awareness & Gender Sensitization

During 2025-26, ELFA International expanded its engagement in workplace ethics, gender sensitization, and awareness regarding the POSH Act, 2013. A major contribution was made through participation in the Two-Day Training program on Safer Workplaces and Institutional Accountability organized under Mission Vatsalya and Mission Shakti by the Social Welfare Department, Government of Jammu & Kashmir. The sessions focused on workplace safety, institutional accountability, grievance redressal mechanisms, ethical conduct, and gender-sensitive professional environments.



"Building Safe, Inclusive & Respectful Workplaces."

Lectures, Seminars & Institutional Engagements

Throughout the reporting period, Nawab Mehran Khan delivered lectures, motivational talks, and keynote sessions across universities, youth forums, and academic institutions in Jammu, Kashmir, Delhi, and other regions. These engagements focused on youth leadership, social responsibility, communication skills, peacebuilding, humanitarian values, and emotional resilience. The sessions encouraged students and young professionals to participate in volunteerism, social awareness campaigns, and community-driven initiatives.



Community Inclusion & Youth Empowerment

ELFA International continued promoting inclusive youth participation through workshops on community leadership, disability inclusion, gender justice, and psychosocial well-being. In collaboration with educational institutions and youth departments, the organization encouraged students and young leaders to actively engage with issues affecting marginalized communities. These initiatives reflected ELFA International's commitment toward nurturing compassionate, informed, and socially responsible youth leadership capable of contributing positively to society.





Humanitarian Aid

Humanitarian Relief Program

During the reporting period from 1 April 2025 to 31 March 2026, continued to strengthen its humanitarian engagement across Jammu and Kashmir through targeted relief interventions designed to address the needs of vulnerable and socio-economically disadvantaged populations. The organization responded to the growing challenges of poverty, unemployment, social vulnerability, and humanitarian distress by extending support to widows, elderly persons, orphaned children, persons with disabilities, and financially distressed households residing in remote and underserved communities. The humanitarian initiatives were guided by the principles of dignity, impartiality, inclusiveness, and community participation, ensuring that assistance reached the most vulnerable sections of society in a transparent and accountable manner. The program was implemented with active engagement of volunteers, grassroots representatives, and civil administration authorities, reinforcing coordinated humanitarian action and community-based relief delivery mechanisms.



Cloudburst Response Program



“ELFA International was one of the first organization to respond to emergency in Kathua & Kishtwar”

In response to cloudburst-related emergencies reported from different parts of Jammu division during the reporting year, ELFA International initiated rapid humanitarian response operations to support affected communities facing sudden displacement and loss of essential household resources. Intense rainfall and cloudburst incidents caused severe damage to residential structures, livestock, household assets, and local infrastructure, disproportionately affecting economically weaker families with limited coping capacities. Following rapid needs assessments, the organization mobilized emergency relief teams and distributed shelter-cum-hygiene kits, emergency household supplies, blankets, and food assistance among affected households. Particular priority was accorded to vulnerable groups including women-headed households, elderly persons, children, and persons with disabilities. The response operations were carried out in close coordination with local civil administration authorities, community representatives, and volunteers to ensure timely humanitarian outreach, organized relief management, and dignified assistance to disaster-affected populations.

Flood Response program



Flood response constituted a major component of ELFA International's emergency humanitarian interventions during the reporting period, particularly in Kathua and adjoining flood-affected areas. Heavy rainfall and flash flooding resulted in extensive damage to homes, food stocks, household belongings, bedding material, and essential infrastructure, leaving vulnerable communities exposed to heightened humanitarian risk. Responding promptly to the evolving emergency situation, the organization launched relief operations aimed at addressing the immediate survival and protection needs of affected families through distribution of ration kits, blankets, hygiene kits, and emergency relief supplies. The intervention prioritized economically vulnerable households, widows, elderly persons, children, and persons with disabilities who were disproportionately impacted by the disaster. Relief activities were implemented in collaboration with civil administration authorities, local volunteers, and grassroots stakeholders to facilitate transparent beneficiary identification, efficient coordination, and equitable humanitarian assistance delivery within affected communities.



Food Security Program

Food insecurity remained a significant humanitarian concern during the reporting year as inflationary pressures, unemployment, and economic instability continued to impact low-income households across various districts of Jammu & Kashmir. In response to these emerging challenges, ELFA International implemented food security interventions aimed at supporting vulnerable families experiencing limited access to essential food commodities and basic nutritional resources. Through multiple food assistance campaigns, the organization distributed food kits containing rice, flour, pulses, cooking oil, sugar, tea, spices, soji, and other household essentials among widows, elderly persons, orphaned children, daily wage earners, persons with disabilities, and financially vulnerable families. The program adopted a community-based implementation approach involving volunteers, local representatives, and civil administration authorities to ensure accountability, transparency, and effective targeting of deserving beneficiaries. The intervention contributed towards reducing immediate food insecurity while reinforcing social solidarity and humanitarian support for vulnerable populations.



Winter Relief program

Winter relief assistance remained an important seasonal humanitarian intervention undertaken by ELFA International during the reporting period in response to the severe winter conditions experienced across Jammu & Kashmir. Prolonged cold weather, inadequate heating arrangements, insufficient winter clothing, and poor housing conditions significantly increase the vulnerability of economically weaker households, particularly in remote and climatically sensitive areas. Keeping in view these humanitarian concerns, the organization implemented winter relief campaigns aimed at mitigating seasonal hardship among vulnerable communities. Relief support included distribution of blankets, quilts, mattresses, warm clothing, woollen caps, hot water bags, rechargeable lights, and other winter essentials among poor households, elderly persons, women, children, and immobile beneficiaries. In several cases, volunteers also facilitated doorstep delivery of relief materials for beneficiaries facing mobility challenges. The program was implemented in coordination with civil administration authorities, community stakeholders, and volunteers to ensure timely, inclusive, and dignified humanitarian assistance during periods of severe winter hardship.





Advocacy and Networking

Strengthening Civil Society Engagement

During the reporting period, ELFA International continued to strengthen its position not only as a humanitarian and development organization but also as an active civil society institution advocating for public welfare, youth empowerment, healthcare accessibility, education reforms, mental health awareness, disability inclusion, and community resilience across Jammu and Kashmir. Through sustained engagement with constitutional authorities, policymakers, academic institutions, healthcare bodies, and government departments, the organization consistently worked to ensure that grassroots concerns and community-level challenges were represented at important policy and decision-making platforms.



High-Level Institutional & Government Engagement

Under the leadership of Nawab Mehran Khan, ELFA International undertook a series of high-level institutional interactions and courtesy meetings with senior dignitaries and public authorities including Omar Abdullah, Manoj Sinha, district administrators, senior bureaucrats, medical officials, and representatives from various government departments. These engagements focused on strengthening collaboration between civil society and public institutions in areas including healthcare infrastructure, youth development, sports-based interventions, emergency response systems, mental health advocacy, education advancement, and community welfare initiatives. The consultations also emphasized the importance of participatory governance, institutional cooperation, and community-centered development approaches.



Youth Development, Mental Health & Sports Advocacy

During the year, ELFA International intensified its advocacy initiatives around youth wellbeing, psychosocial support, mental health awareness, and constructive youth engagement. In collaboration with the Directorate of Youth Services and Sports, the organization conducted awareness and advocacy programs focusing on mental health resilience, post-pandemic community wellbeing, COVID awareness, and sports-based youth engagement. These programs witnessed participation from senior officials of the Youth Services & Sports Department, educators, youth representatives, and community stakeholders. Through these initiatives, the organization highlighted the growing need for accessible mental health support systems, positive youth engagement mechanisms, and community-based interventions aimed at addressing social vulnerability and psychological distress among young people across Jammu & Kashmir.



Policy Advocacy & Institutional Collaboration

Throughout the reporting period, ELFA International maintained continuous dialogue and coordination with government departments, universities, healthcare institutions, district administrations, and academic stakeholders on issues concerning women empowerment, skill development, POSH awareness, education quality, employability, healthcare access, and inclusion of marginalized communities. These consultations and institutional engagements helped strengthen collaborative partnerships for future interventions and promoted a more integrated approach towards social development and public welfare. The organization also actively advocated for inclusive policies and community-centered development frameworks capable of addressing emerging socio-economic challenges affecting vulnerable populations.



Leadership Representation & Advisory Participation



The appointment and recognition of Nawab Mehran Khan in various advisory, institutional, and social development capacities further enhanced ELFA International's advocacy footprint during the reporting year. His participation in academic forums, ethical committees, healthcare consultations, youth development platforms, and social policy discussions enabled the organization to represent grassroots perspectives within influential governance and institutional spaces. These engagements significantly contributed towards strengthening the organization's institutional credibility and expanding its role within broader policy and development discourse across Jammu & Kashmir.

Public Awareness & Social Advocacy

ELFA International also utilized seminars, workshops, public outreach campaigns, institutional programs, and media engagement platforms to advocate for social harmony, inclusive development, gender sensitivity, drug de-addiction awareness, youth leadership, and community resilience. The organization consistently promoted the importance of collaborative action between civil society organizations, government institutions, academia, healthcare systems, and local communities for ensuring sustainable peace, social stability, and long-term development across the region. Through sustained awareness and advocacy efforts, the organization continued to encourage participatory citizenship, responsible youth engagement, and socially inclusive community development practices.



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